



**Capital
Markets**

RBC Europe Limited
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WSP Group Limited
WSP House, 70 Chancery Lane
London, WC2A 1AF
United Kingdom

23rd June 2025

Dear Sirs,

Recommended Final Cash Acquisition of Ricardo PLC by WSP Group Limited

We refer to the scheme document to be issued on 23rd June 2025 in connection with the recommended cash offer by WSP Group Limited for Ricardo PLC (the “Scheme Document”).

In accordance with the City Code on Takeovers and Mergers, we hereby confirm that RBC Europe Limited has given and not withdrawn its consent to the issue of the Scheme Document with the inclusion of the references to its name in the form and context in which it appears.

Yours faithfully,

For and on behalf of RBC Europe Limited

